

Meeting of the Board of Directors

(Part 1 – agenda and papers to be made available to the public via LHCH website)

Tuesday 23rd September 2025

MS Teams/Conference Room, 9.30-13.00

Agenda					
Time	No.	Item	Owner	Purpose	Paper
	1	Welcome and Opening Matters			
09.30	1.1	Apologies for Absence:	Chair	-	Verbal
09.40	1.2	Declaration of Interests Relating to Agenda Items	Chair	To Note	Verbal
09.42	1.3	Minutes of Previous BoD (in public) Meeting 10 th June 2025	Chair	To Approve	Item 1.3
09.45	1.4	Action Log from Previous Meeting	Chair	To Note	Item 1.4
09.50	1.5	CEO Report	Chief Executive	For Information	Item 1.5
	2	Safety And Quality			
10.05	2.1	Learning from Deaths Quarterly Report, Q1	Medical Director	For Assurance	Item 2.1
10.10	2.2	Guardian of Safe Working-Quarterly Exception Report, Q1	Medical Director	For Assurance	Item 2.2
10.15	2.3	DIPC Quarterly Report, Q1	Medical Director	For Assurance	Item 2.3
10.20	2.4*	Anti-microbial stewardship Annual Report	Medical Director	For Assurance	Item 2.4
	3	Targets and Financial Performance			
10.25	3.1	Strategic Oversight Framework – M5 including High Risk (>15)	Chief Operating Officer	For Assurance	Item 3.1
		<ul style="list-style-type: none"> SHM – RAR Audit and Improved Audit Metrics 	Medical Director	For Assurance	Item 3.1a
10.35	3.2	Finance <ul style="list-style-type: none"> Month 5 Finance Report 	Interim Director of Finance	For Assurance	Item 3.2a,b

10.45 Break					
	4	Governance and Assurance			
10.55	4.1	UHLG Transition - LHCH Integration <ul style="list-style-type: none"> • UHLG PCA • Changes to LHCH Constitution • Changes to LHCH SFIs and SODs • UHLG Risk Management framework 	Director of Risk and Corporate Governance		Item 4.1a Item 4.1b Item 4.1c&d Item 4.1e&f
11.15	4.2	Board Assurance Framework	Director of Risk and Corporate Governance	For Assurance	Item 4.2
11.20	4.3	Governor Election Report	Director of Risk and Corporate Governance	For Assurance	Item 4.3a,b,c
11.25	4.4	GMC Survey Results	Medical Director	For Assurance	Item 4.4
11.30	4.5	Inpatient Survey Results	Director of Nursing and Quality	For Assurance	Verbal
11.35	4.6	CMPC Joint Working Agreement & Committee in Common	Director of Risk and Corporate Governance	For Assurance	Item 4.6a,b,c
	5	Strategy & Development			
11.40	5.1*	Green Plan Refresh	Chief Operating Officer		Item 5.1
	6	Board Assurance			
	6.1	BAF Key Issues Reports and Approved Minutes			
11.50	6.1.1*	CMPC CiC (meeting in shadow form as CMPC until new governance is approved): <ul style="list-style-type: none"> • Summary reports for meetings held on 4th July 2025 and 1st August 2025 	Chief Executive Officer	For Information	Item 6.1.1
11.55	6.1.2*	LAASP Joint Committee <ul style="list-style-type: none"> • Summary Report from meeting held on 19th June 2025 	Chief Executive Officer	For Information	Item 6.1.2
12.00	6.1.3	Quality Committee <ul style="list-style-type: none"> • BAF key issues for meeting hold on 8th July 2025 	Nick Brooks	For Information	Item 6.1.3a

		<ul style="list-style-type: none"> Approved minutes for meeting held on 8th April 2025 	Nick Brooks	For Information	Item 6.1.3b
12.05	6.1.4	Audit Committee <ul style="list-style-type: none"> BAF key issues for meeting hold on 8th July 2025 Approved minutes for meeting held on 11th March 2025 	John Doyle	For Information	Item 6.1.4a
			John Doyle	For Information	Item 6.1.4b
12.10	6.1.5	People Committee <ul style="list-style-type: none"> BAF key issues for meeting hold on 16th June 2025 Approved minutes for meeting held on 3rd March 2025 	Jackie Bird	For Information	Item 6.1.5a
			Jackie Bird	For Information	Item 6.1.5b
12.15	6.1.6	Strategic Research & Innovation Committee <ul style="list-style-type: none"> BAF key issues for meeting hold on 15th July 2025 Approved minutes for meeting held on 18th February 2025 	Medical Director	For Information	Item 6.1.6a
			Medical Director	For Information	Item 6.1.6b
12.20	6.1.7*	Integrated Performance Committee <ul style="list-style-type: none"> BAF key issues for meeting hold on 16th June 2025 Approved minutes for meeting held on 22nd April 2025 	Claudette Elliott	For information	Item 6.1.7a
			Claudette Elliott	For information	Item 6.1.7b
12.25	7	Legality of Board Documentation and Decisions	Chair	-	Verbal
12.26	8	Evaluation of Board Meeting	All	-	Verbal
12.27	9	Date and Time of Next Meeting: <ul style="list-style-type: none"> To be confirmed 	Chair	-	Verbal
	10	Resolution: To exclude the public from the meeting at this point by reason of the private nature of business to follow.		-	Verbal

****Papers are 'for information' unless any Board member requests a discussion***